

Reliable | Clean | Efficient Power

PT CIKARANG LISTRINDO TBK

Investor Presentation 1Q 2023



CIKARANG LISTRINDO ENERGY



Disclaimer

This presentation material has been prepared solely for use in a presentation to be made by PT Cikarang Listrindo Tbk (the "Company"). This presentation material and any information contained herein is highly confidential and may not be copied, reproduced, redistributed, transmitted or disclosed to any other person in any manner. Any forwarding, reproduction or distribution of this presentation material, in whole or in part, is unauthorized. By attending this presentation, you are agreeing to be bound by the foregoing restrictions and to maintain absolute confidentiality regarding the information disclosed in these materials, the existence and scope of this document and of all conversations regarding this potential investment opportunity. Any failure to comply with these restrictions may constitute a violation of applicable securities laws.

This presentation material or any oral information provided in connection with it has not been independently verified. No representation, warranty or undertaking, express or implied, is made to, and no reliance should be placed, on the fairness, accuracy, completeness or correctness of the information or opinions contained in this presentation material. It is not the intention to provide, and you may not rely upon this presentation as providing, a complete or comprehensive analysis of the Company's financial or trading position or prospects. The information contained in this presentation has not been, and will not be, updated to reflect material developments which may occur after the date of the presentation. Neither the Company or any of their subsidiaries and affiliates or any of their respective directors, officers, agents, advisers, employees, and representatives accepts any liability whatsoever (in negligence, for misrepresentation, in tort, under contract or otherwise) for any loss howsoever arising from any information material.

This presentation material contains certain forward-looking statements with respect to the future financial condition, results of operations and business of the Company, the industry in which the Company is engaged, and certain plans and objectives of the management of the Company. Such forward-looking statements are based on assumptions regarding the Company's present business strategies and a number of assumptions regarding matters which are beyond the Company's control, including the political, social, legal and economic environment in which the Company and its subsidiaries will operate in the future. These statements typically contain words such as "will," "expects" and "anticipates" and words of similar import. Such forward-looking statements involve known and unknown risks, uncertainties and other factors which may cause the actual results of operations or performance of the Company to be materially different from any projected results or performance expressed or implied by such forward-looking statements. Reliance should not be placed on these forward-looking statements for events or circumstances that occur subsequently. In any case, past performance indication of future results. Statistical and other information relating to the global economy and the industry in which the Company is engaged contained in this presentation material have been compiled from various publicly available official or unofficial sources. The quality of such source materials cannot be guaranteed. Moreover, statistics derived from multiple sources may not be prepared on a comparable basis.

This presentation material and any oral information provided in connection with it are for information purposes only and in any event do not constitute, or form part of any offer for subscription or purchase of, or invitation or solicitation of any offer to subscribe for or purchase any securities of the Company in the United States, Indonesia or any other jurisdiction, nor shall it be construed to invite any such offer, nor shall it form the basis of any contract or commitment whatsoever. The securities of the Company have not been and will not be registered under the U.S. Securities Act of 1933, as amended (the "Securities Act"), and may not be offered, sold or delivered within the United States absent registration under or an applicable exemption from the registration requirements of the United States securities laws. This presentation is not intended to provide the basis for evaluating, and should not be considered a recommendation with respect to, any securities of the Company. By accepting this document, you acknowledge, understand and agree that you will not trade any securities of the Company on the basis of, or in reliance on, any information contained in this presentation or any connected discussion. Any purchase of securities solely on the basis of the information contained in the final offering circular. No money, securities or other consideration is being solicited, and, if sent in response to this document or the information contained herein, will not be accepted.

This presentation and the information contained herein are being furnished to you solely for your information and may not be reproduced or redistributed to any other person, in whole or in part. This presentation is not for distribution, directly or indirectly, into Indonesia, Canada or Japan and may not be distributed, directly or indirectly, into the United States, other than exemption from the registration under the Securities Act, as amended, or the appropriate state securities laws. The distribution or possession of this presentation material in certain jurisdiction may be restricted by law or regulation. Persons who come into possession of this presentation material ner any oral information provided in connected with it should form the basis of, or be relied upon in connection with, any investment decision or any contract or commitment to purchase or subscribe for any securities of the Company. The Company may alter, modify or otherwise change in any manner the content of this presentation material, without obligation to notify any person of such change or changes. Under no circumstances may it or its content be passed or communicated in whole or in part, directly or indirectly, in any form or by any means to the mass media or in any manner whatsoever that would constitute a public offering under Law No. 8 of 1995 on Capital Markets.

No consideration has been given to particular investment objectives, finances or needs of any recipient. This presentation is not intended to provide and should not be relied upon for tax, legal or accounting advice, investment recommendations or advice or a credit or other evaluation of the offering for any securities of the Company. Prospective investors should consult their tax, legal, accounting or other advisers.





AGENDA



1.	Operational Performance	3
2.	Financial Performance	5
3.	Future Development	10



OPERATIONAL PERFORMANCE

Operational Performance





Source: Company data as of March 2023, unless otherwise indicated.1. Energized kVA represents the amount of capacity each IE customer has purchased for use under the offtake agreements; 2. Churn rate defined as rate at which customers stop subscribing to Cikarang Listrindo's service; 3. Calculated by dividing impairment loss on receivables with total net sales; 4. Combination of Gas-Fired Power Plant and Coal-Fired Power Plant; 5. Net capacity factor is the ratio of power plant's total kWh generation in a given period to its maximum possible kWh generation based on 926 MW; 6. Adjusted with the effect of discontinued PLN-1; 7. Network distribution and transmission line losses are electricity line energy losses in the process of supplying electricity from our plant to the customers.



FINANCIAL PERFORMANCE

Financial Performance (1/2)

Profit & Loss (US\$ million)	1Q23	1Q22	Δ	Δ%
Revenue	137.4	132.3	↑ 5.1	↑ 3.9%
- Industrial Customers	119.2	113.7	↑ 5.5	↑ 4.8%
- PLN	18.2	18.6	↓ 0.3	↓ 1.9%
Operating Expenses	(98.7)	(94.3)	↑ 4.4	↑ 4.6%
- Fuel Expenses	(64.9)	(59.6)	↑ 5 .3	î 8.8%
- Depreciation Expenses	(14.3)	(14.1)	↑ 0.2	↑ 1.7%
- Employee Expenses	(13.9)	(12.2)	↑ 1.7	↑ 13.8%
- R&M ¹ Expenses	(3.9)	(3.7)	↑ 0.2	î 5.8%
- Other Operating Expenses	(4.2)	(4.2)	↓ 0.0	↓ 0.7%
- Other Income	2.5	0.5	↑ 2.0	↑ 448.6%
- Other Expenses	(0.0)	(1.0)	↓ 1.0	↓ 98.7%
Operating Profit	38.7	38.0	1 0.8	î 2.0%
EBITDA	54.8	54.5	↑ 0.2	↑ 0.4%
Profit Before Income Tax	35.0	31.8	↑ 3.2	↑ 10.1%
Income Tax Expense	(1.3)	(8.0)	↓ 6.7	↓ 83.8%
- Current	(8.2)	(5.3)	↑ 2.9	↑ 53.7%
- Deferred	6.9	(2.7)	↓ 9.6	↓ 355.0%
Net Income	33.7	23.8	↑ 9.9	↑ 41.7%

Profitability Ratios (%)

Operating Profit Margin	
28.2%	,
1Q22: 28.7%	(

1		
1	¢))
1)	٣.	/
V	Ð	

EBITDA Margin **39.8%**

1Q22: 41.2%



Net Income Margin

24.5% 1Q22: 18.0%



CIKARANG LISTRINDO ENERGY Source: Company data. 1. Repair & Maintenance.

Financial Performance (2/2)

Statement of Financial Position (US\$ million)	1Q23	2022	Δ	Δ%
ASSETS				
CURRENT ASSETS				
Cash and cash equivalents	316.8	305.1	↑ 11.7	↑ 3.8%
Trade receivables – net	56.9	57.3	↓ 0.3	↓ 0.6%
Inventories – net	62.3	63.4	↓ 1.1	↓ 1.8%
Investments	132.0	111.1	↑ 20.8	↑ 18.7%
Other current assets	5.6	5.2	↑ 0.5	↑ 8.8%
Total Current Assets	573.6	542.1	1 31.5	↑ 5.8%
NON-CURRENT ASSETS				
Property, plant and equipment – net	766.9	775.3	↓ 8.4	↓ 1.1%
Claims for tax refund	26.5	25.4	↑ 1.1	↑ 4.4%
Net deferred tax assets	1.1	0.0	↑ 1.1	100.0%↑
Other non-current assets	18.0	18.9	↓ 0.9	↓ 4.9%
Total Non-Current Assets	812.4	819.6	↓ 7.1	↓ 0.9%
Total Assets	1,386.0	1,361.6	↑ 24.4	↑ 1.8%

Statement of Financial Position (US\$ million)	1Q23	2022	Δ	Δ%
LIABILITIES				
CURRENT LIABILITIES				
Trade payables	28.0	33.5	↓ 5.5	↓ 16.4%
Other current liabilities	18.9	21.3	↓ 2.4	↓ 11.1%
Total Current Liabilities	46.9	54.8	↓ 7.9	↓ 14.4%
NON-CURRENT LIABILITIES				
Notes payable	544.4	544.0	↑ 0.4	↑ 0.1%
Other non-current liabilities	60.6	63.1	↓ 2.5	↓ 3.9%
Total Non-Current Liabilities	605.0	607.1	↓ 2.1	↓ 0.3%
Total Liabilities	651.9	661.9	↓ 10.0	↓ 1.5%
Equity				
Share capital	282.0	282.0	0.0	0.0%
Treasury shares	(18.8)	(18.8)	0.0	0.0%
Additional paid-in capital	147.6	147.6	0.0	0.0%
Retained earnings	327.0	293.3	↑ 33.7	↑ 11.5%
Other equity	(3.8)	(4.4)	↓ 0.6	↓ 14.0%
Total Equity	734.1	699.8	↑ 34.3	↑ 4.9%
Total Liabilities and Equity	1,386.0	1,361.6	↑ 24.4	↑ 1.8%



Key Financial Ratios

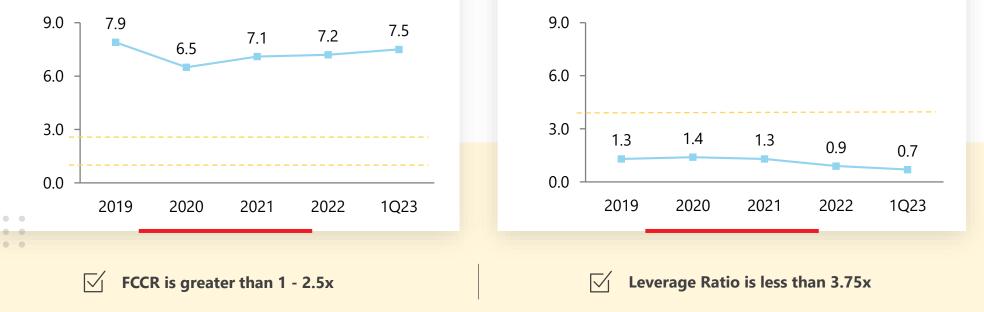
 \bigcirc

FCCR

- Ratio of the aggregate amount of Consolidated EBITDA divided by Fixed Charges for the last four quarters
- The Company for the past 5 years has consistently met the FCCR bond covenant (should not be less than 1 - 2.5x)

Leverage Ratio

- Ratio of Net Debt¹ to Consolidated EBITDA for the last four quarters
- The Company for the past 5 years has consistently met the leverage ratio bond covenant (should not be greater than 3.75x)





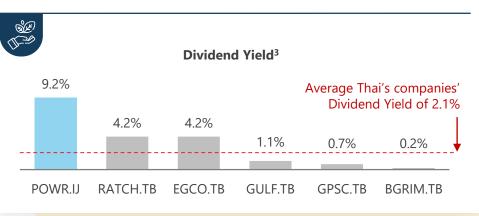
Dividend Payment



Indicators indicate significant under value of POWR stocks: (1) High Dividend Yield; (2) Lower Enterprise Value of US\$0.9⁷ billion compared to Implied Asset's Replacement Value of US\$1.4 billion, accepted by our insurer through PT Marsh Indonesia

Historical Dividend since IPO

- The historical dividend payout is above the dividend payout communicated during IPO of 60%
- > Management is **committed to distribute a regular dividend** (interim and final dividend) with careful consideration to the Company's cash flow
- In December 2022, the Company distributed an interim dividend for FY2022 of US\$24.8 million
- Final dividend will be declared in the General Meeting of Shareholders, planned to be held in May 8, 2023
- POWR dividend yield average of 9.2% (2016-2021) is amongst the top 25 highest dividend yield on the IDX⁵
- That dividend yield is also greater than average Thai's power companies' dividend yield³ of 2.1%, MSCI World Utilities⁴ of 3.7%, and MSCI Emerging Market⁴ of 3.3%
- POWR is included in the PEFINDO Stock Index⁶ for the period of November 2021 – July 2023





|

Source: Company data. 1. Excluding treasury shares as of March 31, 2023 (303.0 million shares); 2. Share price as of March 31, 2023 (Rp660/share); 3. Data dividend period 20212/2021 and share price as per March 31, 2023; 4. MSCI World Utilities Index (USD) and MSCI Emerging Market Index (USD) as per March 31, 2023; 5. Data compiled from tradingview accessed on April 17, 2023; 6. PEFINDO Stock Index is an index that measures the stock price performance of 25 stocks of small and medium enterprises (SME) that have relatively good growth potential selected by PEFINDO based on financial performance and stock trading liquidity. PEFINDO2 is a jointly developed index with PT Pemeringkat Efek Indonesia (PEFINDO), an Indonesia credit rating agency; 7. EV as per March 31, 2023 using share price as of March 31, 2023 (Rp660/share).

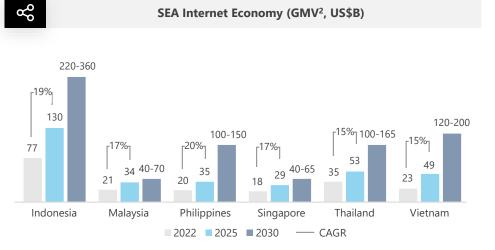


FUTURE DEVELOPMENT



Potential Capacity Growth from Data Center Market

- Indonesian data center market was worth US\$1.7 billion in 2022, and it is predicted to reach USS\$3.4 billion by 2027, with a CAGR of 13.2% from 2022 to 2027. Meanwhile expected growth rate of colocation data centers reached 23% per annum¹
- Indonesia's digital economy is the largest and fastest-growing in Southeast Asia with around 275 million people, and expected to reach GMV² around US\$130 billion by 2025 and US\$220-US\$360 billion by 2030
- Driven by high undersea cable connectivity, a central geographic location in Southeast Asia, coupled with growing digital transformation and rapid growth of start-up companies, Indonesia has been transitioning itself to a global data center market. Major cloud services providers have also increasingly made its way to the market
- Favorable Government regulations support the development data center infrastructure, among others: Regulation No. 71/2019 for Public Domain, OJK Regulation No. 38/2019 for Bank, and No. 69/2016 for Insurance



Data Center Tiers		Projected Energized Capacity from Data Center		
Tier 4 > 99.995% availability		('000 kVA) Data Center currently contributer 5% of IE's consumption	As of March 2023, data center industry contracted capacity reached 124 MVA	
 Est. 0.4 hours annual downtime Tier 3 99.982% availability Est. 1.6 hours annual downtime 	POWR's Data Center Customers	CAGR (2019-2025F) : 38.3	Based on the latest confirmation from the data center customers, another 13 MVA will be added in 2023	
Tier 2 > 99.749% availability > Est. 22.0 hours annual downtime Tier 1 > 99.671% availability > Est. 28.8 hours annual downtime		160 32 55 63 2019 2020 2021 2022 2023F Contracted Confirmed expansion	We are still expecting 1 new data center customer who already purchased land in the area	



Source: Frost & Sullivan, 2019; Jakarta DCI Report 2022: Data Center Colocation, Hyperscale Cloud & Interconnection by Structure Research; e-Conomy SEA 2022 Report by Google, Temasek & Bain & Company; The Future of Data Centers in the Face of Climate Change by Digital Realty and Eco Business; Indonesia Data Center Market by Mordor Intelligence; Data Vantage: SEA Welcomes Five New Unicorns in 2021 + Other SEA Deal Updates by Dealstreet Asia; News titled What is Indonesia's Population in 2022? 1. CAGR between 2022 – 2027F; 2. Gross Merchandise Value.

Power: An Integral

Sustainable Business





Since its establishment, the Company is committed towards **building a sustainable business and commits to supporting communities**



The Company spirit in strengthening its sustainability commitment by carrying out the SDGs goals, is embedded in the Company's STAR¹ values. Currently, the Company **contributes to 14 of 17 SDGs**



In addition to OJK Regulation and GRI Standards, the Company also adopted **Task Force on Climate-Related Financial Disclosure** in 2021 Sustainability Report. The Company has published 2022 Annual Report and Sustainability Report in **March 2023**



CIKARANG LISTRINDO

ENERGY

The Company's managed to **improved its ESG Risk Rating from 40.1 to 30.8, assessed by Sustainalytics**. The Company also **assessed by MSCI, improved from B rating to BB rating, and assessed by S&P Global, improved from 21 to 43**

The Company is **committed to continuously improving** the quality of our ESG initiatives as well as our transparency and disclosure

The Company's clear priorities for sustainable and long-term value creation



The Company has started its renewable energy commitment through the **installation of rooftop solar power and cofiring with biomass in CFB boiler**. In 2021, we have successfully commissioned biomass handling system



The Company has started its **commercial pilot project to provide EV infrastructure in industrial areas** served by the Company. In March 2023, the Company **inaugurated its first operating SPKLU in EJIP industrial estate** and will be expanded to other industrial areas that we serve



The Company has secured the Assurance Statement conforming all Company's work area' GHG emission in accordance with ISO 14064-1:2018 by Transpacific Certifications Limited (TCL)



The Company managed to **achieve a green-rating PROPER² status for GSPP Jababeka** and maintain a blue-rating PROPER² status for CFPP Babelan





POWR's Climate Goals

The Company strengthening its commitment to sustainability by setting a climate goal for its operations, inline with Indonesia's Enhanced Nationally Determined Contribution¹



GHG Emissions Reduction Targets²

ENERGY

Reductions Reductions 10% by 2025 by 2030

OFUELS



Main Actions

Actions to reduce emissions, includes:

- > Increase Solar PV generation by 10 MWp p.a.
- > Increase use of biomass to replace coal. By 2025, we plan to replace up to 20% of boiler capacity, with biofuels
- > Continuously searching technical possibilities to improve the efficiency of our units but also optimize the operation of the power generation fleet





Source: Company data, Enhanced Nationally Determined Contribution Republic of Indonesia 2022 dated September 21, 2022 1. Indonesia's Nationally Determined Contribution (NDC) outlines the country's transition to a low carbon and climate resilience future 2. Against Business As Usual (BAU) with 2019 as baseline

Rooftop Solar Power



Indonesia's Rooftop Solar Power Potential

- > Indonesia's rooftop solar power expansion is expected to gain with supportive regulations introduced momentum bv the Government
- > Huge solar energy potential combined with strong commitment to accelerate renewables energy in Indonesia. Based on target set by the MEMR, rooftop solar power capacity in Indonesia is expected to expand at 178.5% (CAGR 2020-2025) and reach 3.6 GWp by 2025
- > This also provides opportunities for rooftop solar power demand growth from the industrial estates
- > Customers will be more interested with our rooftop solar power approach as it provides integrated generating system with our power plants to cover solar power intermittency



ENERGY

Company's Rooftop Solar Power Initiatives

> After successfully installing 52.5 kWp rooftop solar power at the Company's operational office in Jababeka, in 2019 we began to commercialize the option for rooftop solar power as renewable energy sources to customers





As of March 2023, rooftop solar power installed capacity reached 13.5 MWp. There is a total of 7.8 MWp is in the process of installation and contract completion

With a target of adding 10 MWp per year, the Company targets the total capacity to reach 31.3 MWp in 2023



Source: 2020 Performance Report of Directorate General of New, Renewable Energy, and Energy Conservation. Press Release of the Ministry of Energy and Mineral Resources No. 290.Pers/04/SJI/2021T dated August 25, 2021. CNBC News titled Pursuing the Target of 3.6 GW, Turns Out This is the Capacity of Solar Panels dated February 10, 2022.

Empowering Sustainable Practices

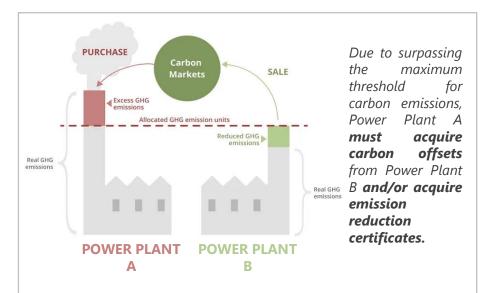
Ф<u>=</u>

Renewable Energy Certificate (REC)

- > To cater rising customer demand for electricity generated from renewable energy and to support the accelerating low-carbon and decarbonisation trends in recent years, the Company has introduced Renewable Energy Certificate (REC)
- > The Sales and Purchase of REC service provides customers with the value of being able to virtually declare a certain portion of CO₂ emissions from general electricity use to be **ZERO** by utilizing REC without making any changes to the current power contract
- > Each unit of the REC will represent 1 MWh of electrical energy and currently sourced from rooftop solar power and biofuels generation



- > In phase 1 (2023-2024), carbon trade was first carried out for 99 CFPPs connected to the PT PLN (Persero) power network
- > Determination of the upper limit for **power plants outside the** business area of PT PLN (Persero) and/or for their own interests will be stipulated no later than December 31, 2024
- > Given the 2022 GHGe cap, it is possible that the Company's emissions may be lower than the cap, allowing us to generate carbon credits that can be sold





ENERGY



Annual General Meeting of Shareholders

AGMS 2022

The Company plans to hold an Annual General Meeting of Shareholders on **May 8, 2023 at 10 AM (Western Indonesian Time)**

The meeting will also be conducted virtually through eASY.KSEI platform



3

Approval of the Annual Reports of the Company including the Report of Board of Directors and the Supervisory Duties Report of Board of Commissioners, as well as the Ratification of the Financial Statements of the Company for the year ended December 31, 2022

Agenda

Determination on the use of the Company's net income and retained earnings for the year ended December 31, 2022

Accountability report on the realization of the use of proceeds from the Initial Public Offering as of December 31, 2022

Proposed transfer of part of the Company's treasury shares from the buyback exercise in relation with the disbursement of partial bonus to the Company's employees in the form of shares

The appointment of Public Accounting Firm to conduct audit on the Company's Financial Statements for the year ended on December 31, 2023

Determination of salaries and benefits of the members of the Board of Commissioners and the Board of Directors

